

# **Manager Certification**

# Self-Paced Program Guide



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# Program Strategy

Our strategy is to offer professional and leadership development at all levels to directly support the University's Mission, Vision, and Values, while aligning with strategic priorities that enhance and promote development programs across all career stages.

## **Program Introduction**



Leadership development extends beyond formal training. Research identifies three key methods for building leadership skills: 1) on-the-job (OJT) experience, 2) coaching and mentoring from supervisors or key individuals, and 3) formal training. The Manager Certification Program supports managers in gaining the skills needed to navigate a variety of situations, with courses covering diverse competencies that can be completed in any order, as schedules allow.

The program offers flexibility, allowing participants to customize the timing of instructor-led sessions. For details on participant selection and progress tracking, please refer to the Resources section at the back of this guide. Additionally, the program includes a program tracker, which participants can use to track progress throughout the program and assist in electives course selection.

As with any program, we will review feedback and determine if modifications should be made to the program. If you have any questions or would like to discuss how we can further customize this program for your department, please feel free to reach out to me.

Thank you,

Debbie Lammers Assistant Vice Chancellor, Learning and Development Debra.Lammers@cuanschutz.edu





# Core Curriculum Overview

Individuals must complete **all** courses in this category.

These courses are scheduled on a regular basis and subject to availability. To view course schedule and information on how to register, visit our <u>L&D Instructor Led webpage</u>.

| Core Curriculum  | Duration            | Cost                                     | Course Competencies  |
|--|---------------------|--|--|
| The Path to Exceptional<br>Productivity                              | 6 contact<br>hrs.   | \$0                                      | Leading Self<br>Leading Programs and Projects              |
| Essential Leadership Practices<br>for Team Success                   | 7 contact<br>hrs.   | \$0                                      | Leading Self<br>Leading Programs and Projects              |
| Communicating as a Leader  | 2 contact<br>hrs.   | \$0                                      | Leading Self<br>Leading Others and Teams                   |
| Crucial Conversations  | 16 contact<br>hrs.  | \$300 In-<br>Person<br>\$250<br>Virtual* | Leading Self<br>Leading Others and Teams                   |
| Lead with Trust: Inspiring<br>Greatness in Teams                     | 3 contact<br>hrs.   | \$0                                      | Leading Self<br>Leading Others and Teams                   |
| DISC Leadership Styles   | 3.5 contact<br>hrs. | \$0                                      | Leading Self<br>Leading Others and Teams                   |
| Fundamentals of Continuous<br>Improvement Methodology<br>and Culture | 2 contact<br>hrs.   | \$0                                      | Managing the Organization<br>Leading Programs and Projects |

\*Note: Prices are subject to change based on vendor pricing for materials. The Learning and Development team will confirm the final cost with registered attendees before registration is finalized and speedtypes are charged.





| Core Curriculum  | Duration                               | Cost | Course Competencies  |
|--|--|------|--|
| Conflict Resolution Styles -<br>Using the TKI  | 3 contact<br>hrs.                      | \$0  | Leading Self<br>Leading Programs and Projects              |
| Understanding Emotional<br>Intelligence  | 4 contact<br>hrs.                      | \$0  | Leading Self<br>Leading Others and Teams                   |
| Managing the Post-Pandemic<br>Workforce Empowerment vs.<br>Oversight (e-learning course) | 1 hr.                                  | \$0  | Not Applicable - e-learning<br>module                      |
| Optimizing Productivity in a<br>Time of Hybrid Work (e-<br>learning course)              | 1 hr.                                  | \$0  | Not Applicable - e-learning<br>module                      |
| Sustaining Culture when<br>Everyone's Remote (e-learning<br>course)                      | 2 hrs.                                 | \$0  | Not Applicable - e-learning<br>module                      |
| 4 Disciplines of Execution (4DX)   | 4 contact<br>hrs. (in-<br>person only) | \$0  | Managing the Organization<br>Leading Programs and Projects |





# Elective Curriculum Overview

Individuals must complete a minimum of four courses in this category.

These courses are scheduled on a regular basis and subject to availability. To view course schedule and information on how to register, visit our <u>L&D Instructor Led webpage</u>.

| Elective Curriculum<br>(Select 4)                                  | Duration            | Cost     | Course Competencies   |
|--|---------------------|----------|---|
| Introduction to Continuous<br>Improvement Tools for<br>Application | 3 contact<br>hrs.   | \$0      | Managing the Organization<br>Leading Programs and Projects                |
| Continuous Improvement:<br>Understanding Current State             | 3 contact<br>hrs.   | \$0      | Leading Self<br>Leading Others and Teams<br>Leading Programs and Projects |
| Crucial Accountability   | 12 contact<br>hrs.  | \$235*   | Managing the Organization<br>Leading Others and Teams                     |
| DISC Course  | 3.5 contact<br>hrs. | \$0      | Leading Self<br>Leading Others and Teams                                  |
| Lead with Your Strengths   | 3 contact<br>hrs.   | \$49.99* | Leading Self Leading Others and<br>Teams                                  |
| Performance Management   | 3.5 contact<br>hrs. | \$0      | Managing the Organization<br>Leading Others and Teams                     |
| Performance Management<br>(e-learning course)                      | 1 hr.               | \$0      | Managing the Organization<br>Leading Others and Teams                     |

\*Note: Prices are subject to change based on vendor pricing for materials. The Learning and Development team will confirm the final cost with registered attendees before registration is finalized and speedtypes are charged.





| Elective Curriculum<br>(Select 4)  | Duration          | Cost        | Course Competencies  |
|--|-------------------|-------------|--|
| Presentation Advantage   | 8 contact<br>hrs. | \$0         | Managing the Organization                                  |
| Essential Skills for the<br>Unofficial Project Manager                       | 3 contact<br>hrs. | \$0         | Managing the Organization<br>Leading Programs and Projects |
| Understanding and Applying<br>State Classified Rules (e-<br>learning course) | 1-2 hrs.          | \$0         | Not Applicable - e-learning<br>module                      |
| Writing SMART Performance<br>Goals   | 3 contact<br>hrs. | \$0         | Leading Others and Teams                                   |
| Writing SMART Performance<br>Goals (e-learning course)                       | 1-2 hrs.          | \$0         | Leading Others and Teams                                   |
| Overcoming Imposter<br>Syndrome  | 2 contact<br>hrs. | \$0         | Leading Self<br>Leading Programs and Projects              |
| Crucial Influence  | coming soon       | coming soon | coming soon  |
| Getting Things Done  | coming soon       | coming soon | coming soon  |





# Manager Certification Program Discussions

Individuals must complete a minimum of four courses in this category.

Six topics are selected and scheduled on a yearly basis and are organized based on managerial experience level.

| Manager Certification Discussion Topics for All Managers | Duration |
|--|----------|
| Navigating Leadership in a Hybrid World                  | 1.5 hrs. |
| Managerial Challenges and Rewards                        | 1.5 hrs. |
| Manager Certification Discussion Topics for New Managers | Duration |
| Managing Energy and Efforts for Productivity             | 1.5 hrs. |
| Applying New Skills and Finding Group Support            | 1.5 hrs. |
| Delegating with Confidence                               | 1.5 hrs. |
| Making Meetings Productive in a Hybrid Setting           | 1.5 hrs. |
| Building Confidence as a New Manager                     | 1.5 hrs. |





| Manager Certification Discussion Topics for Established<br>Managers | Duration                  |
|---|---------------------------|
| Trust as a Team Foundation  | Percipio (in-person only) |
| The Role of Emotional Intelligence in Feedback                      | Percipio                  |
| Recognizing and Preparing for Crucial Conversations                 | Percipio (in-person only) |
| Leading Teams Through Change  | Percipio                  |
| Self-Discovery and Growth Through Assessments                       | Percipio                  |
| Fostering Innovation and Building Team                              | Percipio                  |



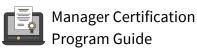


# Accessing the Learning Journey in Percipio

Access Percipio through your campus portal. Once logged into Percipio, select:

#### Library > CU Anschutz > Instructor Led Training (ILT) > Self-Paced Manager Certification Program

| G Home 1. Select Library   | B Library Provide feedback               |  |  |
|--|--|--|--|
| B       Library               What's New              My Learning             Q         Certifications             Charling             Skill Benchmarks             MA ISINULations | Explore a variety of topic areas         | d be inspired<br>and features that will enable your<br>trning success! |  |
| +* Al Assistant  | University of Colorado System            | 2. From the Libra<br>select CU Anschu                                  |  |
| <i>2</i> ₀ My Settings<br>⊗ Help   | CU Denver                                | System Administration  | UCCS                                       |
| CU Anschutz  |  |  |  |
| Related Subjects   | Advancement                              | Campus Security  | Clinical Research                          |
|  | Environmental Health and Safety<br>(EHS) | Equity Office  | Human Resources<br>3. From the CU Anschutz |



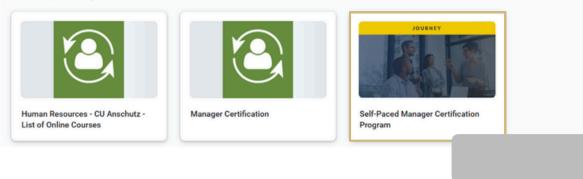


Resources.

library, select Human

#### Human Resources

#### Channels/Journeys



## Working within the Journey

Once in the Journey, you will be able to complete benchmarks, monitor progress toward completion, sign up for courses and complete e-learning courses. Each section of the journey is reviewed below.

| A                     | spire Journeys 🖉 🌣 Add rating  |      |
|-----------------------|--|------|
| S                     | Self-Paced Manager Certification Program   |      |
| Abou                  | t this journey   |      |
| This pro<br>for the p | prem provides foundational course work in the area of continuous improvement. Upon completion of the three modules, you will be able to download a certif<br>rogram. | cate |
| Syllal                | bus<br>(som za)   32 others (szh Sm za)  |      |
|                       | Module - Initial Program Benchmarks<br>This module should be completed within 90-days of being enrolled within the program.<br>10 items (1h 12m)                     | ~    |
|                       | Mandatory Courses ILTs<br>This track lists all of the mandatory ILTs for the program.<br>10 items (48h 30m 30s)  | ~    |
|                       | Mandatory Courses e-learning<br>This track lists all of the mandatory online courses for the program.<br>3 items (2h 69m 34s)  | ~    |
|                       | Module -Post Program Benchmark<br>This module should be completed within 90-days of completion of the program.<br>10 items (Th 12m)                                  | ~    |
|                       | nal Resources © Optional<br>materials in this area to enhance your learning.   |      |
| Electiv               | ves Courses (Must complete 4 from the list below) and Program Discussions (Must complete 4 topics from the list<br>)   | ~    |



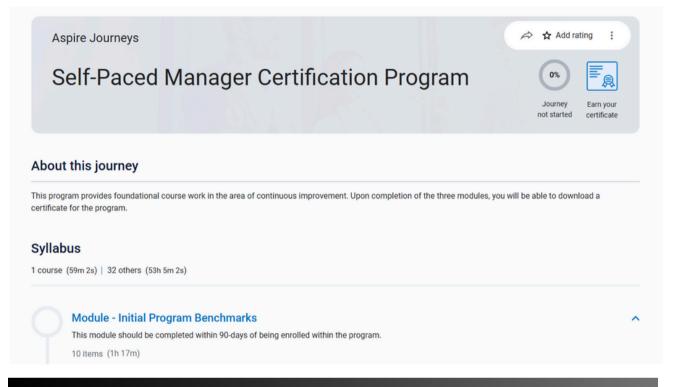
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Human Resources UNIVERSITY OF COLORADO ANSCHUTZ MEDICAL CAMPUS

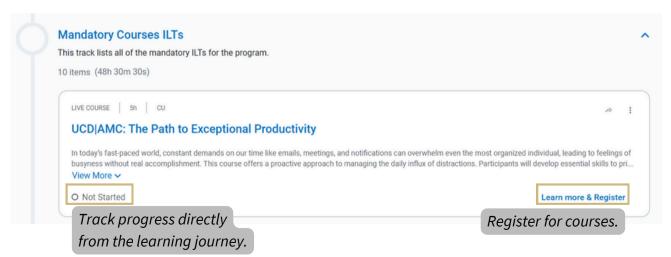
#### Initial Program Benchmarks

These initial benchmarks should be completed within the first 90 days of beginning the program.



#### Mandatory Courses ILTs

All required courses are listed under Mandatory Courses ILTs. Enroll in courses and track completions directly within the learning journey.

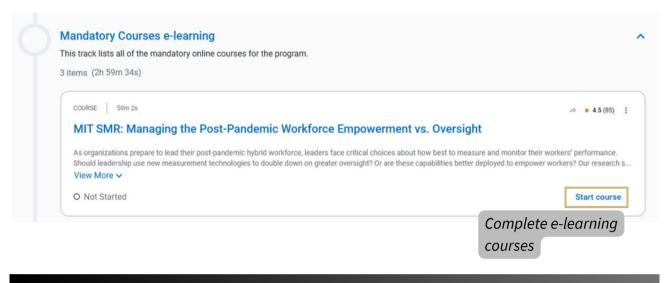






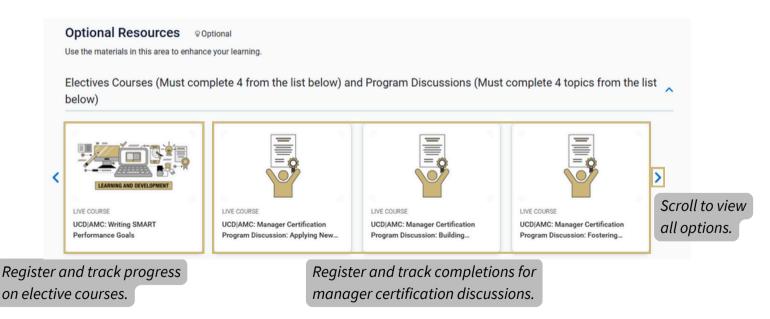
#### **Required E-Learning Courses**

#### Complete required e-learning courses.



#### **Elective ILTs and Manager Certification Discussions**

Register and track progress on electives and manager certification discussion in the Optional Resources section at the bottom of the page. Four electives and four manager certification discussions should be completed in order to graduate. Click the arrows to view all courses listed in this section.



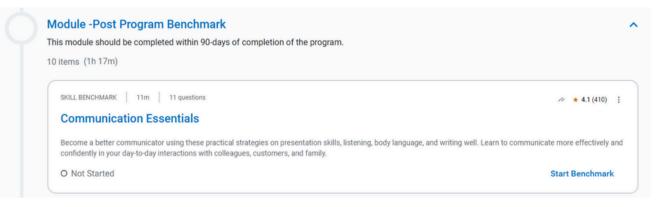


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### Post-Graduation Benchmarks

#### These initial benchmarks should be completed within 90 days of graduating the program.







### Resources

Supervisor Nomination / Employee Request for Nomination

There are two ways to apply or express interest in attending this program:

- 1. Supervisors can nominate an individual for the program.
- 2. An individual can request a nomination for the program.

The following outlines the supervisor nomination process:

- From the <u>Manager Certification Program Webpage</u> (self-paced), click the Supervisor Nomination Site button. The nomination must be completed by the supervisor or manager.
- Once the nomination is submitted, the participant and supervisor will receive an email confirmation. This confirmation will include further instructions regarding the program.
- If there are any questions regarding enrollment, please email <u>HR.TrainingRegistration@cuanschutz.edu</u>.

The following outlines the request for nomination process:

- From the <u>Manager Certification Program Webpage</u>, individual can click the Employee Request for Nomination Site button.
- Part of the interest form requires you to include the name and email address of your supervisor. We encourage all individuals to discuss their interest in the program prior to submitting a nomination request.
- Once the nomination is received, an email will be sent to the supervisor notifying them of your interest and will provide next steps.
- The supervisor must complete a Supervisor Nomination for the employee to participate in the Manager Certificate Program.
- If there are any questions regarding enrollment, please email <u>HR.TrainingRegistration@cuanschutz.edu</u>.

### Tracking Progress in the Program

To assist individuals in tracking their progress, there is a <u>program tracker</u> that participants may complete. The program tracker is included in the confirmation email the participant receives once their nomination is submitted.

Additionally, progress can be tracked directly in Percipio. Please review the <u>Working Within the</u> <u>Journey</u> section for more information about this process.

#### Manager Certification Team Channel

Participants gain access to a Team channel to share insights, articles, learning and much more.





### Resources

#### Credly Badge

Upon completing the program, you will earn a Credly digital badge. Credly empowers organizations to officially recognize individuals for demonstrated competencies and skills, connecting people to opportunities based on their talent and capabilities. This verifiable credential highlights your leadership skills and expertise, making meaningful achievements visible while unlocking access to a more diverse and qualified professional network. You can showcase your accomplishment on your LinkedIn profile, email signature, and other platforms, contributing to the global marketplace of knowledge and skills.

Badges will be awarded within a month of date of completion of the program.





# FAQ's

**Q:** Is supervisor approval required for the program?

**A:** Yes. Individuals can express interest in the program by completing the employee interest information on the C-Vent site; however, they must have the approval of their supervisor to participate in the program. Once the request is received, the Learning and Development Team will confirm approval with the applicant's supervisor.

**Q:** After completing the program, will I be eligible for a raise or promotion to manager?

**A:** This certification program does not guarantee raises or promotion to a supervisor/manager position. It is intended to help individuals gain/enhance skills and competencies to be successful in their current role and future roles that may become available. Please talk with your supervisor/manager concerning raise and promotion opportunities.

**Q:** If I have already taken any of the courses listed prior to registering for the program, can I show them as complete?

**A:** Yes. Previous attendance in any of the courses that have not had significant changes (i.e., Crucial Conversations, Crucial Accountability) can count towards completion of the program.

Q: If the class was conducted by my department, can I include as a completed course?
A: Yes. If your department hosted the course, please email
<u>HR.TrainingRegistraction@cuanschutz.edu</u> to let us know that you attended a department-sponsored course. Once verified, we will contact you on how we will complete this course in your learning journey.

**Q:** How long will it take me to complete the program?

**A:** As this is a self-paced course, it will primarily depend on your availability to complete the requirements. Typically, this type of program could take approximately two to three years to complete.

**Q:** What if the class(es) I need to attend are full with a waitlist?

**A:** Individuals enrolled in the certification program will receive priority consideration for enrollment in classes. If you are attempting to enroll in a class and it is full, please send an email to <u>HR.TrainingRegistration@cuanschutz.edu</u> and we will assist in your enrollment.



